## KESKO

## Interim report

 January - June 2014
## 22 July 2014 CFO Jukka Erlund



# Kesko's operating profit excluding nonrecurring items for January-June at previous year's level 

- Kesko's net sales were $€ 4.5$ billion, change -1.8\%
- Sales increased in the building and home improvement trade and in the car trade
- Operating profit excl. non-recurring items was €86.7 million (€88.4 million)
- Profitability improved significantly in the building and home improvement trade, but continued to weaken in Anttila
- Enhancement measures continued in all business operations
- Return on capital employed excl. non-recurring items was 9.9\% (9.3\%)
- Strong financial position
- Liquid assets $€ 461$ million ( $€ 474$ million)
- Equity ratio 52.3\% (50.5\%)
- Total net sales from Russia are expected to exceed €1 billion in 2017 and operations are expected to be profitable
- Kesko Group's net sales and operating profit excluding non-recurring items for the next 12 months are expected to remain at the level of the preceding 12 months, unless the overall consumer demand weakens significantly


## Consumers' expectations for own finances

 Own finances in 12 months

Source: Statistics Finland

## Profit for 1-6/2014

1-6/2014 1-6/2013

Net sales, €m
Fixed costs excl. non-recurring items, €m
Operating profit excl. non-recurring items, €m

Non-recurring items, €m
Net financial items, €m
Income tax, €m
Net profit for the period, €m

4,580
$874 \quad 884$

87 888-328

## Financial position

|  | 1-6/2014 | 1-6/2013 | 1-12/2013 |
| :--- | ---: | ---: | ---: |
| Equity ratio, \% | 52.3 | 50.5 | 54.5 |
| Liquid assets, €m | 461 | 474 | 681 |
| Capital expenditure, €m | 99 | 90 | 171 |
| Interest-bearing net debt, €m | 78 | 113 | -126 |
| Inventories, €m | 828 | 807 | 797 |

## Net sales by division (€m)

|  | $\mathbf{1 - 6 / 2 0 1 4}$ | Change | 4-6/2014 | Change |
| :--- | ---: | ---: | ---: | ---: |
| Food trade | 2,112 | $-1.5 \%$ | 1,106 | $+0.6 \%$ |
| Home and speciality <br> goods trade | 600 | $-10.0 \%$ | 288 | $-10.5 \%$ |
| Building and home <br> improvement trade | 1,317 | $+1.2 \%$ | 736 | $-0.6 \%$ |
| Car and machinery <br> trade | 556 | $+0.9 \%$ | 283 | $-6.0 \%$ |
| Group total | $\mathbf{4 , 4 9 9}$ | $\mathbf{- 1 . 8 \%}$ | $\mathbf{2 , 3 7 1}$ | $\mathbf{- 2 . 1 \%}$ |

## Operating profit excl. non-recurring items by quarter



## Operating profit excl. non-recurring items by division ( $€ \mathrm{~m}$ )

## 1-6/2014 Change 4-6/2014 Change

Food trade
Home and speciality goods trade
Building and home improvement trade

Car and machinery trade

Group total
99.4

| 99.4 | 0.4 | 52.9 | 2.2 |
| ---: | ---: | ---: | ---: |
| -41.0 | -13.2 | -18.3 | -8.2 |
| 16.2 | 13.3 | 26.6 | 7.1 |
| 19.1 | -1.7 | 10.9 | -2.1 |
| 86.7 | -1.7 | $\mathbf{6 7 . 6}$ | $\mathbf{- 2 . 1}$ |

## Year-on-year change in fixed costs

## excluding non-recurring items



## Return on capital employed

## excl. non-recurring items, moving 12 mo



## Steady profit performance in the food trade



- Kesko Food's net sales down $1.5 \%$
- Decreased purchasing power also reflected on the food trade
- Increase in prices has stopped
- Sales of K-food stores below market performance
- In Russia, sales and profitability of food stores better than expected
- Profitability improved by cost savings
- Capital expenditure €47 million (€44 million)
- Four new K-supermarkets and two new K-markets opened in Finland


## Market situation in the home and speciality goods trade continued to deteriorate

Net sales, $€$ m


Operating profit excl. non-recurring items, €m


- Profitability of the home and speciality goods chains negatively impacted by sales decline
- Anttila's profit continued to decline and was clearly loss-making
- Eight Anttila department stores and four Kodin1 department stores to be closed
- Decisions on a total reduction of around 400 full-time equivalents in department stores and centralised functions
- Intersport Finland's profit remained at a good level despite sales decline
- Sales of online stores increasing
- Musta Pörssi to concentrate on e-commerce
- Capital expenditure $€ 7$ million ( $€ 14$ million)


## Sales and profit of the building and home improvement trade on the increase



- In terms of local currencies, sales were up in all countries, at $5.8 \%$ in total
- Market position of K-rauta and Rautia in Finland continued to strengthen
- Operating profit was up from the previous year due to sales increase and cost savings
-Profit improved especially in foreign operations
- Capital expenditure €27 million (€22 million)


## Volkswagen continued as market leader



Operating profit excl. non-recurring items, €m


- Market share of Audi, Volkswagen and Seat 21.0\% (21.1\%)
- VV-Auto's net sales performance +3.4\%
- Market performance of new registrations of passenger cars and vans $+4.6 \%$ in Finland
- Konekesko's net sales performance -5.7\%, market performance declined in the agricultural machinery trade
- Profitability of the car trade at a good level due to sales increase and enhancement measures


## Capital expenditure



## Future outlook

Estimates of the future outlook for Kesko Group's net sales and operating profit excluding non-recurring items are given for the 12 months following the reporting period (7/2014-6/2015) in comparison with the 12 months preceding the reporting period (7/2013-6/2014).

Future prospects for the general economic situation and consumer demand continue to be characterised by significant uncertainty in Kesko's operating area. Due to the weakened economic situation and the decline in consumers' purchasing power, demand in the trading sector is expected to remain weak.

Kesko Group's net sales and operating profit excluding non-recurring items for the next 12 months are expected to remain at the level of the preceding 12 months, unless the overall consumer demand weakens significantly.


## Thank you!

KESKO

